



Anchored in Empathy.  
Powered by Community.



# 2025 Annual Report

# The Ark's Impact

July 1, 2024–June 30, 2025

## IMPACT HIGHLIGHTS

**\$1.91 million**

in financial assistance distributed

**4,284**

volunteer experiences

**1,200**

children received  
Chanukah Gift Wishes

**223,570**

meals provided

**10,228**

free prescriptions provided to clients, valued at \$243,351

**\$870,508**

provided for housing support

**5,200**

people served  
with dignity

## THE COMMUNITY WE SERVE

**75%**

of clients unable to consistently  
save \$20 per month

**69%**

of clients unable to  
afford an unexpected  
\$400 expense

**7 out of 10**

food pantry recipients rely on SNAP,  
a significant portion of household  
income now at risk

## THE GROWING NEED

**16%**

increase in new households  
receiving services from The Ark  
over the prior year

**22,781**

individuals received  
kosher food, a 28% increase  
over the prior year

## MISSION

The Ark creates pathways to achieve self-reliance for Jewish families and individuals across Chicagoland. As an organization firmly rooted in Jewish values and laws, The Ark unites its dedicated professionals, volunteers, and donors to provide the services and skills that address vital human needs.

## VISION

Where every Chicagoland Jew experiences the life-changing power of self-reliance.

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Dear Friends,

Over this past year and today, many in our community continue to face instability and hardship, from global events to personal challenges at home. With government safety-net programs increasingly uncertain, the need has risen sharply, bringing a 20% increase in new clients this year. In this moment, at a time of heightened vulnerability, The Ark continues to serve as a lifeline of support and compassionate care. Your generosity allows us to meet our community's growing needs and make a measurable difference in people's lives.

The Ark embodies *kol Yisrael arevim zeh bazeh*, the understanding that we are all responsible for one another. Clients who arrive feeling isolated quickly experience the dignity, belonging, and care at the heart of our mission. Our dedicated staff and volunteers are inspired by this work, and The Ark remains a place that brings the community together while offering clients the peace of mind that comes from knowing there is a path forward. **Your commitment is the driving force behind the impact we have on thousands of lives each year.**

Looking ahead, our strategic plan guides us with a focus on meeting basic needs and building a sustainable future where no need goes unanswered. This report reflects the remarkable efforts of our team and the generosity that sustains it.

Thank you for helping us build and uphold an Ark that continues to be a shelter through every storm.



Marna Goldwin  
Chief Executive Officer



Len Rubin  
Board Chair

## The Ark's Priorities for the Future: The Four Pillars



### Self-Reliance

Impact

Partner with clients to take steps forward on their own path toward self-reliance.



### Engagement

Community Stakeholders

Expand partnerships to support client journeys and engage more volunteers with fulfilling experiences.



### Sustainability

Financial and Leadership

Ensure leadership and financial stability for continued meaningful impact in our community.



### Infrastructure

People and Capabilities /

Systems and Processes  
Leverage people, technology, and efficient processes to elevate organizational excellence.

# Helping People Navigate Toward a Brighter Future

At The Ark, housing support is about creating stability, rebuilding confidence, and helping people take control of their futures. Two key programs, the [Shallow Subsidy Program](#) and [New Beginnings](#), are making a real difference for individuals and families in transition. Susan and Michael are two clients who demonstrate how these programs help people regain control and move forward with purpose.



## SUSAN'S STORY: FINDING CONTROL IN UNCERTAIN TIMES

Susan, a single mother, was doing everything she could to support her young child while working part-time after a recent injury. With limited income, rising expenses, and no additional support system, she found herself facing mounting pressure and an uncertain financial future.

She turned to The Ark's [Shallow Subsidy Program](#), which offers temporary financial assistance for essential living expenses such as rent, groceries, and utilities. The program is designed for individuals who are working or underemployed but still struggling to meet their basic needs.

Through the program, Susan receives a monthly subsidy based on her household costs with additional support for her child. Central to her success has been financial counseling. The Ark's professional staff worked with Susan to examine her spending habits and identify realistic changes to reduce unnecessary costs. She quickly began applying their suggestions and saw immediate, sustainable results.

Today, Susan is more confident, more in control, and making steady financial improvements that support both herself and her child.



## MICHAEL'S STORY: A NEW START AFTER CRISIS

Michael, in his 50s, came to The Ark after his life was suddenly disrupted. He was working at a university when he became the target of an antisemitic incident. His office was vandalized, and he no longer felt safe. With inadequate support from the administration, he left and moved in with a relative. It was a short-term solution, but over time, it became clear that Michael needed his own space.

Michael entered the [New Beginnings Program](#), which provided him with secure housing in an apartment managed by The Ark, made possible through a generous donation from the building's owner. He paid "rent" into a trust account that served as a nest egg when he moved into independent housing. He also received financial counseling and comprehensive case management from The Ark.

Eventually, Michael moved into a studio apartment in a safe, walkable neighborhood. With guidance from our housing team, he began tracking his spending and found several ways to cut costs. By bringing food with him during the day instead of buying meals on the go, he improved both his health and his budget. He is now contributing more than required to his trust account and is steadily building up his savings.

## Practical Help, Real Results

The Ark's housing staff combines financial assistance with regular check-ins and tailored guidance to help clients stay on track. Clients like Susan and Michael gain relief, develop new skills, and work toward secure futures. Their success shows how the right kind of support can lead to lasting change.



## THE COMFORT OF COMMUNITY

For much of her life, Ellen carried the quiet burden of feeling unseen and unsupported. During her hardest times, she often felt that no one was there for her.

That changed when Ellen turned to The Ark, where she found not only practical help through pantry services but also compassion and the confidence to rebuild her life. The Ark gave her space to breathe and regain her sense of self-reliance.

Ellen recalls one moment that captured what The Ark meant to her.

"When my children were young, The Ark reached out to ask what gifts they wanted for Chanukah. Then my case manager asked what I wanted for myself. At first, I said I didn't need anything, but I finally admitted I could really use a down comforter for the cold Chicago winter.

When I came in the next time, it was waiting for me. That night, when I got into bed and covered myself with the comforter, I felt its warmth. It felt like the entire Jewish community was surrounding me with care. It has meant so much to me throughout my life. To this day, that blanket is still on my bed."

Today, Ellen is thriving as a licensed Realtor and active community volunteer. She continues to advocate for inclusivity and mental health awareness, drawing strength from her own experience.

Ellen's story reminds us that no one in our community should face hardship alone. With dignity and care, The Ark helps people find stability and warmth once again.

"My case manager asked me what I wanted for myself. At first, I said I didn't need anything, but I finally admitted I could really use a down comforter for the cold Chicago winter... That night, when I got into bed and covered myself with it, I felt like the entire Jewish community was surrounding me with care."

Ellen, Former Ark Client

# How Federal Benefit Cuts Are Impacting The Ark's Clients

Over the past year, government benefits have grown increasingly unreliable, leaving families unsure what support they can count on. New federal cuts now deepen that uncertainty, threatening a vital lifeline for thousands of Chicagoland Jewish households already struggling to stay afloat.

**\$300 billion**  
in SNAP benefits reduced by 2035

The federal budget bill, signed into law in July, introduces cuts and tougher requirements to the Supplemental Nutrition Assistance Program (SNAP), reducing food assistance by nearly \$300 billion over the next decade. These changes affect 1.9 million Illinoisans who rely on SNAP to meet basic needs. Nearly 70% of clients who use The Ark's food pantry rely on SNAP, and the average monthly SNAP benefit for a family of five is approximately \$1,000 per household. The cuts, phasing in over 2026, will limit access and reduce benefits for thousands of families across our community.

**3,200 people**  
depend on The Ark's food pantries annually

For many in Chicagoland's Jewish community, SNAP is a lifeline. One in five Jewish families in the Chicagoland area struggles to make ends meet, and each year, 3,200 people depend on The Ark's food pantries for kosher food and household essentials. As grocery costs rise, these cuts will increase pressure on vulnerable households, with seniors, immigrants, individuals with disabilities, and working families facing the greatest strain.

**2 in 3 clients at The Ark**  
report not being able to cover a \$400 emergency expense

A 2024 study by Tulane University and Rosov Consulting found, in comparison, 1 in 3 Jewish households in the U.S. live without meaningful savings, leaving them vulnerable to minor financial disruptions.

**Public benefits remain the most significant factor helping individuals emerge from economic vulnerability.** Government assistance becoming less reliable forces nonprofit organizations like The Ark to meet growing need, yet philanthropy alone cannot match the scale or consistency of federal support. We are already seeing a 20 percent increase in demand for pantry services, along with rising requests for help with rent, utilities, and mental health care.

One client shared:

**"I am doing everything I can. I work full time and budget carefully, but it is still not enough. SNAP and The Ark are what keep me going. Without that support, I really do not know what happens next."**

The Ark is here in this moment of uncertainty and remains deeply committed to our mission to partner with each Chicagoland Jew on their path to self-reliance.

Our case managers work closely with clients to navigate unprecedented circumstances – helping families find stability, strengthen financial footing, and plan for the future.

Together, our community can provide vital support so that every person facing hardship can access nutritious food, safe housing, and compassionate care.

**One community, one people.**



## IN WITH THE NEW

### IDP Gets a New Name: Gesher

Our Intensive Day Program has always focused on helping participants build skills and relationships that support their paths to self-reliance. Over time, the program became known not for what the letters IDP stood for, but for the community it created. As it continued to grow, it became clear it needed a name that reflected its future.

This year, we were proud to introduce Gesher, which means bridge in Hebrew. Gesher reflects how participants are supported as they build confidence, stability, and meaningful connections. Through professional case management, therapeutic group programming, the performing arts, discussions on current events, and spiritual enrichment rooted in Jewish life, Gesher brings people together in a warm environment.

Gesher is more than a new name. It reflects who we are and how we walk alongside our community as they grow and move forward.



### Welcome to Rabbi Hauptman

In 2025, The Ark welcomed Rabbi Shaya Hauptman as The Ark's new Director of Spiritual Enrichment. He brings more than 20 years of experience in Jewish education to his role and received his Rabbinic Ordination from Beth Medrash Govoha in Lakewood, NJ. He also holds a master's degree in Educational Leadership.

At The Ark, Rabbi Hauptman provides spiritual care, Torah study, and pastoral support for clients and staff. His compassionate presence continues to have a meaningful impact, creating a welcoming space where individuals feel seen, supported, and more deeply connected to their spiritual identity. He is also pursuing a master's degree in Clinical Counseling, complimenting his rabbinic and educational expertise with counseling skills to further enrich the spiritual well-being of the community.

## Staff Profile:

**Jenny Mann Evans, PhD, LCSW,**  
Chief Program Officer



Jenny Mann Evans' connection to The Ark spans generations. Her great-grandmother was among our organization's early clients, and Jenny gave back by organizing food drives and volunteering at The Ark's pantry for her bat mitzvah

project. Today, that lifelong connection has come full circle as she steps into a leadership role as The Ark's first Chief Program Officer.

Jenny's professional journey has been rooted in service. After earning her bachelor's in social work from Indiana University in 2008 and her master's from the University of Chicago in 2011, she spent

"Our clients are part of a clear and supportive plan that understands their goals and gives them direction and confidence as they work toward a better future."

Jenny Mann Evans

a decade in Peoria working in substance use treatment and community mental health.

Jenny felt a strong pull back to direct service and to the Jewish community that shaped her identity. "It's always been important to me to serve the Jewish community," she says. "This role felt

like the perfect combination of my background in social services and my connection to The Ark."

Her role aligns all The Ark's client-facing services into a unified model of care. The Ark has long provided comprehensive support across social services, housing, employment, healthcare, and food assistance. Case managers serve as a central hub, creating a more seamless experience for each client.

Guided by our strategic plan and Jenny's leadership, The Ark is implementing measurable milestones to every individualized care plan and building stronger partnerships with community organizations that provide mental health and financial support. Spiritual enrichment remains vital, nurturing emotional and spiritual well-being alongside physical needs.

"Our goal is simple," Jenny says. "We want every person who comes to The Ark to feel supported and equipped to build a life of dignity and self-reliance."

# Partner Spotlight: The Institute of Soil & Soul



SOIL & SOUL

“Getting fresh, organic produce has been amazing. It’s not what you usually see in food pantries, especially with this much variety. It helps me make healthier meals, and it’s food I never imagined my family would be able to have.”

Ark Client



Gabriel Gould (center), affectionately known as Farmer Gabe, founder of Soil & Soul, and his colleagues Sam (left) and Jacob (right), visit The Ark.

**THE INSTITUTE OF SOIL & SOUL IS A REGENERATIVE FARM** in Long Grove, Illinois, and a model of innovation in community farming and food justice.

For the past two growing seasons, Soil & Soul has partnered with The Ark to provide our clients with a wide variety of beautiful, organic fruits and vegetables through our food pantries. Altogether, they have donated more than 20,000 pounds of farm-fresh produce to The Ark, from heirloom tomatoes and crisp cucumbers to zucchinis and Swiss chard.

The partnership between The Ark and Soil & Soul is transforming what a food pantry experience can be. Together, we advance our mission to offer clients the dignity of choice. At Ark pantries in Chicago and Northbrook, clients have access to an ever-changing mix of seasonal, sustainably grown fruits and vegetables cultivated specifically for The Ark’s community.

The produce itself is just one part of the story. Founded by Gabriel Gould, Soil & Soul uses regenerative agricultural practices inspired by ancient Jewish law and traditions that avoid harmful chemicals and restore the land instead of depleting it. Gould views soil as a living system, and its growing techniques reflect that philosophy.

This approach aligns with The Ark’s commitment to nourishing the whole person. The care and attention Soil & Soul gives to the land mirrors the care provided for our clients. The result is food that tastes better, lasts longer, and carries a story of intention, healing, and community connection.

All of this is possible thanks to our community’s investment in the *Building Our Future Campaign*, which funded the renovation and expansion of our home in West Rogers Park. The Market, which opened in March 2024, has upgraded walk-in refrigeration and ample space to showcase the fresh produce provided by Soil & Soul.

# Volunteerism: The Heart of The Ark

Volunteering has always been at the heart of The Ark's story. From our founding by passionate community members to the 1,300 individuals who give their time and energy each year, volunteers remain at the core of our mission. Their dedication strengthens every aspect of our work: stocking pantry shelves, offering professional expertise, supporting our staff, and genuinely connecting with our clients. Our volunteers bring enthusiasm, compassion, and the spirit of *Tikkun Olam* into everything they do. The Ark is a hub for volunteers of all ages and abilities, providing opportunities across our organization for community members to get involved and support all of the programs and services that we offer. Because of volunteers, we truly are **Powered by Community**.



**Synagogues:** Clergy and staff from Temple Jeremiah help pack The Ark's pantry through their own community-led efforts.



**The Ross Garfinkel Thanksgiving Meal Delivery Program:** Sponsored by the Harris and Garfinkel families, volunteer drivers deliver hundreds of kosher Thanksgiving meals across Chicagoland.



**Youth Programs:** JCC Apachi Day Camps raised \$4,000 in donated goods, while building leadership skills and deepening their commitment to community and Tikkun Olam.



**Jewish Organizations:** JUF TOV volunteers help sort through donations at our Pantry Warehouse.



**Northbrook Pantry:** Volunteers pack orders at The Ark's Northbrook Pantry, helping extend our reach across the Northern and Northwest suburbs.



**Corporate Groups:** A group of employees from Northern Trust volunteering to support The Ark's food security programs with team building and service projects.

**"Volunteering here challenges me in all the right ways. It uses my skills, my experience, and my passion for making a difference."**

Anne Opila

## Volunteer Spotlight: Laurie Borden



Laurie Borden has been volunteering at The Ark since the early 2000s, bringing energy, dedication, and a hands-on approach to every task. A lifelong advocate for giving back, she grew up volunteering in Memphis and has continued that tradition with her family in Chicago. At The Ark, Laurie enjoys seeing the immediate impact of her work, whether sorting

"The Ark feels like family. Every time I volunteer, I see the impact right away and feel part of something bigger than myself."

Laurie Borden

pantry items, setting up and serving meals at Cafe Ark, filling in at the Front Desk, or helping families navigate how to partner with The Ark to create meaningful bar and bat mitzvah projects. She is drawn to The Ark's welcoming and warm community, where volunteers and staff feel part of a big family. Laurie appreciates the organization's holistic approach, helping families with food, housing, employment, medical care, and more.

## Volunteer Spotlight: Anne Opila



After a 40-year career in project management at Procter & Gamble, General Mills, and PepsiCo, Anne Opila retired ready for a new purpose at The Ark.

Anne began volunteering by helping sort donations. It quickly became clear she wanted to do more. Her background in large-scale project management proved invaluable as The Ark looked to grow.

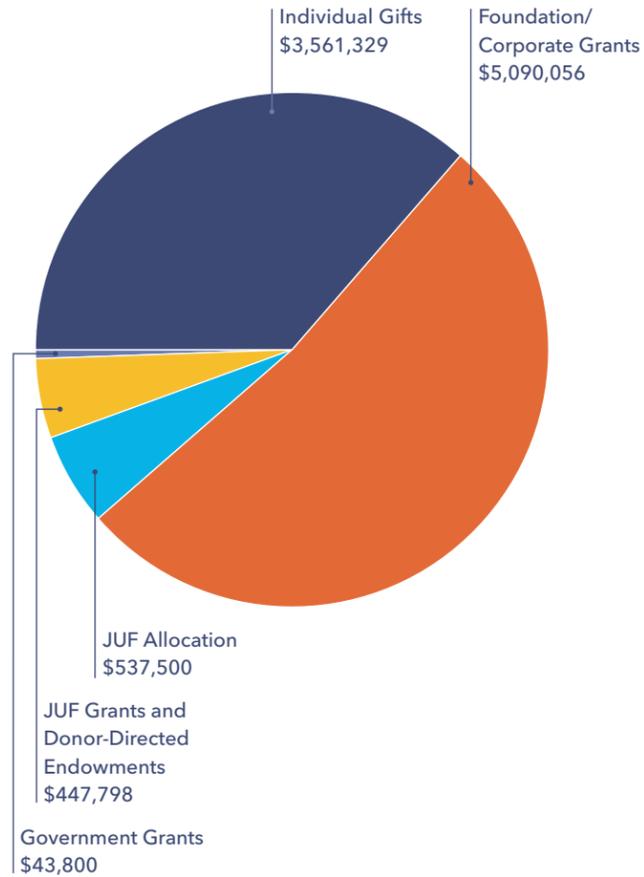
When a key staff member went on leave, Anne stepped in to help. She streamlined workflows, improved efficiency, and supported the team. Anne has since helped shape The Ark's project management approach, consulting with managers across the organization.

Her advice for other retirees is simple. Look for where your skills meet a need. That's where real impact happens.

# The Ark Fiscal Year 2025

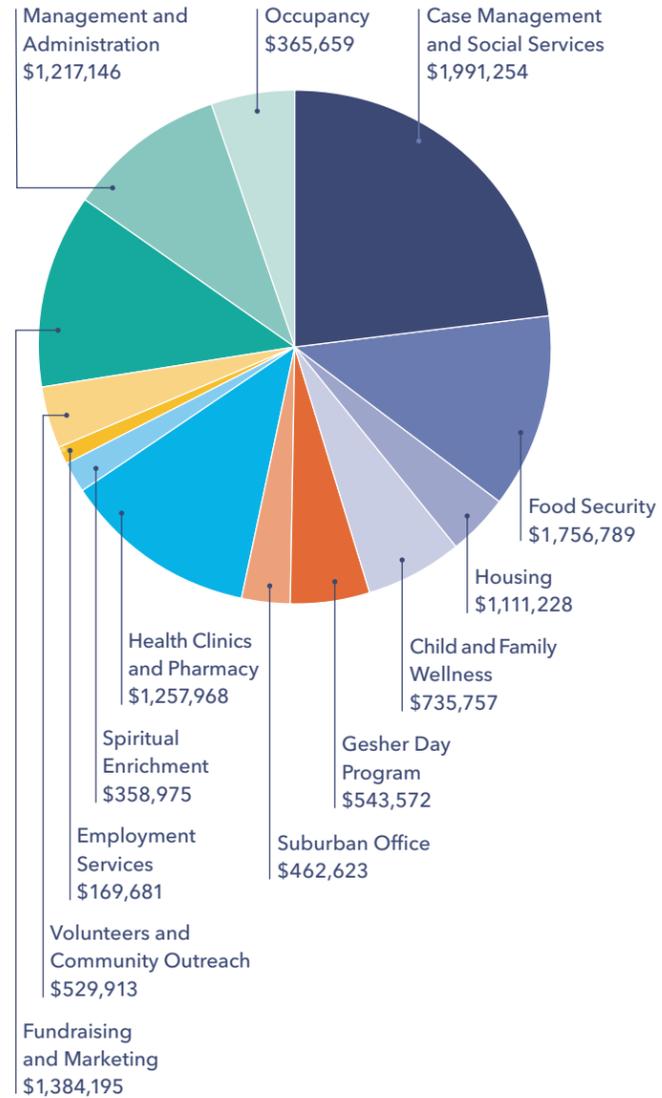
## Revenues\*

July 1, 2024 - June 30, 2025



## Expenses

July 1, 2024 - June 30, 2025



\*In addition to operating revenues detailed above, the remaining FY25 operating expenses were funded through portfolio returns on investments and a budgeted draw from The Ark's long-term reserve fund.

## The Ark Leadership

Thank you to the members of The Ark's Board of Directors and Board of Trustees, for their leadership, guidance, and support.

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Allan Malmed

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We express our gratitude to Dr. Irving Birnbaum, who completed his term of service on The Ark's Board of Directors in 2025. We are truly grateful for his many years of dedicated leadership and guidance.

We also share our sincere appreciation to Glenn Garfinkel, Dina Isaacs, Andrew Lucas, and Will Lennon, who completed their terms of the Board of Directors in 2025 and have joined The Ark's Board of Trustees.

## Our Donors

The Ark recognizes with gratitude those whose generosity makes our work possible, every single day. Our wide array of vital programs and services is funded entirely by philanthropy, and we are truly grateful for the partnership of our community of generous supporters. This list includes all donors who made gifts to The Ark between July 1, 2024 and June 30, 2025.

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